NEWTON-WELLESLEY HOSPITAL

2019 Hospital Profile

Newton, MA
Community Hospital
Metro Boston

Newton-Wellesley Hospital is a non-profit community hospital located in the Metro Boston region. It is a large acute hospital and a member of Partners Health Care. Between FY15 and FY19, the volume of inpatient discharges at the hospital decreased by 3.2% compared to a median increase of 7.9% at cohort hospitals. Outpatient visits decreased 26.8% for the hospital between FY15 and FY19, compared to a median increase of 8.8% for its peer cohort. Newton-Wellesley reported a loss of \$44.0M in FY19 and a total margin of -8.3%, lower than the median of its peer cohort of 5.6%.

Overview / Size

Hospital System Affiliation: Partners Health Care
Hospital System Surplus (Deficit) in FY19: \$486,164,000
Change in Ownership (FY15-19): Not Applicable
Total Staffed Beds: 346, among the larger acute hospitals
% Occupancy: 55.7%, < cohort avg. (60%)
Special Public Funding: CHRTF°
Trauma Center Designation: Not Applicable

Case Mix Index: 0.86, < cohort avg. (0.87); < statewide (1.16)

Financial

Inpatient NPSR per CMAD:	\$13,092
Change FY18-FY19:	0.4%
Inpatient:Outpatient Revenue in FY19:	32%:68%
Outpatient Revenue in FY19:	\$281,084,693
Change FY18-FY19:	12.8%
Total Revenue in FY19:	\$529,904,000
Total Surplus (Deficit) in FY19:	-\$43,970,000

Payer Mix

Public Payer Mix: 45.0% (Non-HPP* Hospital)
CY18 Commercial Statewide Relative Price: 1.01
Top 3 Commercial Payers: Blue Cross Blue Shield
Harvard Pilgrim

United Healthcare Insurance Company

Utilization

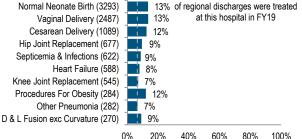
Inpatient Discharges in FY19:	19,509
Change FY18-FY19:	-0.5%
Emergency Department Visits in FY19:	47,674
Change FY18-FY19:	-11.4%
Outpatient Visits in FY19:	111,617
Change FY18-FY19:	1.1%

Quality

Readmission Rate in FY18: 12.4%
Change FY14-FY18 (percentage points): 0.8
Early Elective Deliveries Rate: 4.3%

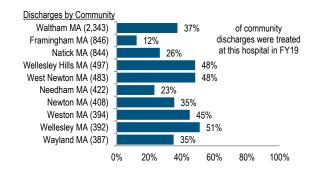
What were the most common inpatient cases (DRGs) treated at the hospital in FY19? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG

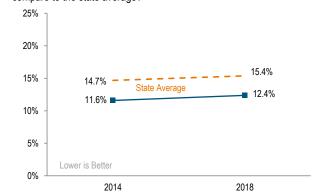


--- Hospital (19,509) = 7% of total regional discharges

Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

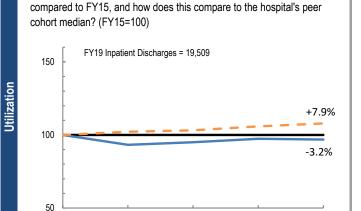


2019 HOSPITAL PROFILE: NEWTON-WELLESLEY HOSPITAL

How has the volume of the hospital's inpatient discharges changed

Cohort: Community Hospital



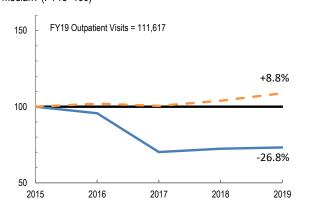


2017

2018

2019

How has the volume of the hospital's outpatient visits changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)



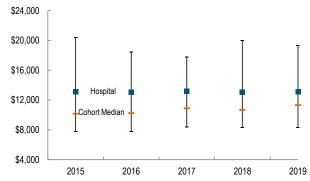
Patient Revenue Trends \$24,000 \$20,000 \$16,000 \$12,000

Financial Performance

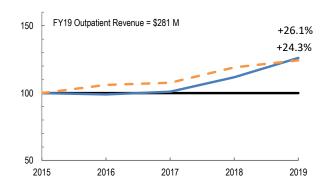
2015

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY15 and FY19, and how does this compare to the hospital's peer cohort median?

2016



How has the hospital's net outpatient revenue changed compared to FY15, and how does this compare to the hospital's peer cohort median? (FY15=100)

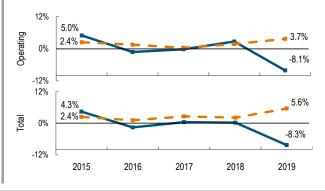


How have the hospital's total revenue and costs changed between FY15 and FY19?

Revenue, Cost, & Profit/Loss (in millions)

FY	2015	2016	2017	2018	2019
Operating Revenue	\$ 444.0	\$ 434.1	\$ 453.0	\$ 504.7	\$ 531.1
Non-Operating Revenue	\$ (2.8)	\$ (1.6)	\$ 2.8	\$ (12.3)	\$ (1.2)
Total Revenue	\$ 441.2	\$ 432.5	\$ 455.8	\$ 492.5	\$ 529.9
Total Costs	\$ 422.1	\$ 439.2	\$ 454.0	\$ 491.4	\$ 573.9
Total Profit (Loss)	\$ 19.2	\$ (6.8)	\$ 1.8	\$ 1.0	\$ (44.0)

What were the hospital's total margin and operating margins between FY15 and FY19, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

9 For more information on Community Hospital Reinvestment Trust Fund (CHRTF) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

^{*} High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.